

## CMC-Global (ICMCI) Board Meeting PUBLIC SUMMARY

### Public Summary of the Board Meeting number 2 /2025 -2026

**Date of the meeting:** Tuesday 13 February 2026

#### Introduction

The board meeting agenda comprised of (8) items.

#### **Following is a summary of updates and decisions:**

#### **Chairman's Remarks and Strategic Updates**

##### **Board Member Engagement and Governance**

The Chair raised concerns regarding the participation of a Board member and discussed possible steps to ensure effective governance and Board engagement. The Board discussed transitioning from function-based roles to a more project-oriented structure to strengthen accountability and strategic implementation.

##### **International Collaboration – China / SEMCA**

The Chair provided an update on discussions with SEMCA regarding a potential referral-based collaboration supporting Chinese companies expanding internationally.

##### **Corporate Sustaining Partner Initiative**

An update was presented on the development of a Corporate Sustaining Partner framework to strengthen engagement with corporate stakeholders.

##### **Secretary's Update**

The Secretary reported on the ongoing governance policy reviews, operational improvements including online payment infrastructure, and strategic discussions on developing a broader credentials pathway.

##### **2026 Istanbul Event Preparations**

The Board discussed the challenges faced by IMC Turkey in organizing the 2026 event, including financial constraints and sponsorship limitations. Various options were considered, including downsizing the event format and increasing operational oversight by ICMCI to minimize financial risks. The Board agreed to explore a "Delegates Meeting plus Mini-Conference" format, with final confirmation pending response from IMC Turkey.

#### **Updates from Board Directors and Committees**

##### **Premium Membership Recognition Process**

The Board reviewed the proposed structured process for Premium Membership recognition, including eligibility criteria, self-assessment, and performance review mechanisms. Governance roles between the ICMCI Board, Secretariat, and relevant committees were clarified. Final supporting documentation is expected to be completed before formal announcement at the October Annual Meeting.

##### **CMC Competency Framework Review**

An update was presented on the global consultation regarding the revised CMC Competency Framework, which received strong positive feedback from stakeholders. Key recommendations included simplifying the

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framework, improving usability, and incorporating technology and AI-related competencies. The final version is expected to be completed by April with a public announcement planned for May.

### Marketing Implementation Plan

The Marketing Taskforce presented an implementation plan covering both internal engagement with member institutes and external outreach to clients and international stakeholders. The plan included targeted communication campaigns linked to major ICMCI events and initiatives. The Board also emphasized the development of an AI Code of Use and measurable KPIs to strengthen market visibility and engagement.

### External Invitations Policy

A policy governing external speaking invitations and participation in external events was presented for Board review. The policy outlines guidelines regarding travel support, conflict-of-interest safeguards, and reporting requirements. The Board approved the policy subject to the addition of references to the organization's risk management framework.

### Asia Pacific Hub Event – May 2026

Preparations for the Asia Pacific Hub event scheduled for 7–8 May 2026 in Gold Coast, Australia were presented, including planned program themes and participation from Board members and contributors.

### Risk Management Update

The Board reviewed the development of the risk management framework and discussed initiatives aimed at strengthening engagement with the Future Leaders community across member institutes.

### Governance and Nomination Committee Update

Updates were provided on governance improvements, including plans to revise the Board Charter and strengthen Board effectiveness processes.

**White paper** is in progress and several contributions received and will be subject for classifications.

The board also discussed the preparation for the relaunch of the Constantinus Awards in 2027, and enhancing volunteer engagement.

**Date of next meeting: 21 April 2026 via Zoom**